

## **United We Stand**

Responding to America's Opioid Crisis



# Community-Based Treatment, Support Services, and Peer Recover

**2020 COAP National Forum** 

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## The Need For Training

## **Ben Ekelund**, Director for Consulting and Training TASC's Center for Health and Justice

This event was supported by Grant No. 2017-AR-BX-K003 awarded by the Bureau of Justice Assistance. The Bureau of Justice Assistance is a component of the U.S. Department of Justice's Office of Justice Programs, which also includes the Bureau of Justice Statistics, the National Institute of Justice, the Office of Juvenile Justice and Delinquency Prevention, the Office for Victims of Crime, and the Office of Sex Offender Sentencing, Monitoring, Apprehending, Registering, and Tracking (SMART). Points of view or opinions in this presentation are those of the author(s) and do not necessarily represent the official position or policies of the U.S. Department of Justice.



### Learning Objectives

#### After this session, participants will be able to:

- Identify new responsibilities being placed on first responders who participate in first responder diversion programs
- Describe How to Utilize First Responders as a "first point of contact" in the Opioid Crisis
- Illustrate the importance of first responder diversion training
- Propose training areas that could be included in a comprehensive training curriculum



#### The Need for Training

- SUD present in 62% of men and 72% of women involved with the justice system
- Opioid epidemic has led to law enforcement and first responders (FR) taking on the role to link individuals to treatment
- Most FR agencies do not have specific training or protocols related to substance use and addiction/substance use disorder (SUD)



#### The Need for Training

- Crisis Intervention Team (CIT) training
- Naloxone administration
- Medication Assisted Treatment (MAT)
- Science of addiction and recovery
- Understanding stigma
- Substance use as a criminogenic risk factor

- Evidence-based Treatment
- Recognizing addiction in families and children
- Motivational interviewing
- Screening
- Brief intervention
- Building public health partnerships





#### Considerations

- Cross-training between first responders and behavioral health staff
- Interventions should be assessment based, individualized, communication between first responders and behavioral health
- Start training on hire and reinforce through continuing education

Source: American University and TASC's Center for Health and Justice's 2019 brief:
 "Accessing Substance Use Disorder and Related Treatment for Law Enforcement"





## Tucson Police Department Pre-Arrest Deflection



This event was supported by Grant No. 2017-AR-BX-K003 awarded by the Bureau of Justice Assistance. The Bureau of Justice Assistance is a component of the U.S. Department of Justice's Office of Justice Programs, which also includes the Bureau of Justice Statistics, the National Institute of Justice, the Office of Juvenile Justice and Delinquency Prevention, the Office for Victims of Crime, and the Office of Sex Offender Sentencing, Monitoring, Apprehending, Registering, and Tracking (SMART). Points of view or opinions in this presentation are those of the author(s) and do not necessarily represent the official position or policies of the U.S. Department of Justice.



#### **Snapshot of Tucson**

- 2nd largest city in Arizona
- 33rd largest city in the United States
- 550,000 population
- 252 square miles
- Tucson PD number of officers 875 authorized
- Tucson PD total staff 1180
- \$168 million dollar budget (92% personnel costs)

#### Considerations

- Determining what will work best for your jurisdiction
- Political climate know your elected officials and inform
- Internal culture and climate
- What is the tolerance for change?
- Incremental implementation or all in? What's the risk?
- What's your message; internally and externally?
- Write policy! Write Policy! Cops want structure

#### **Goals of the Program**

- Reduce overdose deaths-Save Lives
  - Fatal Accidental Overdoses
  - Over 200 per year
- Establish trust with substance users
- Help Provide an avenue for substance users to access treatment
- Reduce crime and improve quality of life in communities

#### First Steps We Take

- Intentional First Step Naloxone
- 2nd Arizona City to carry (Jan. 2017)
- Largest Arizona city to date to carry
- Over 400 patrol officers trained and carrying
- Over 50 reversals to date
- https://youtu.be/DQ103Q5ZCU0?t=38s



### **Deflection Program**

- Creation of Deflection Protocol (Policy)
- Creation of Deflection Squad
  - Sergeant and 5 Officers
  - 3 Community Member Peer Support from Codac
- Training for Officers

#### What Does "Deflection" Mean?

- Deflection is the process of moving a person away from the criminal justice system, so they do not enter in the first place
- Even though there is probable cause to arrest for a criminal offense, the person is directed into treatment in lieu of an arrest, charges are documented

### **Deflection Training**

- Define and Understand Substance Use Disorders and the Science Behind Them
  - Adverse Childhood Experiences (ACE's)
  - Structural and Chemical changes to the addicted brain
- Learn How to Engage the Unmotivated with Effective Communication
  - Motivational Interviewing Techniques
  - Trauma-Informed Care Practices
- Gain an Understanding of Medication Assisted Treatment (MAT) and How To Refer to the Designated Treatment Provider
  - Methadone / Buprenorphine (Suboxone) / Naltrexone (Vivitrol)
- Understand the Workflow of Pre-Arrest Deflection and How to Implement <u>using</u> your training!

#### Law Enforcement Specifics

- Police Culture will be your biggest barrier!
- Training provide quality training, involve clinical staff
- Include the neuroscience of addiction, ACE's, testimonials (other cops are great), and explanations of MAT
- Be patient and candidly answer all questions!
- Have solid policies and protocol in place prior training
- Mandated policy or do officers have a choice?

#### **Law Enforcement Specifics**

#### 1. Be Patient

- 2. Change represents loss, allow time to digest, contemplate
- 3. Emphasize the power of individual officer discretion
- 4. I would suggest that you do not make deflection mandatory
- 5. Incentivize deflection (we use training, commendations, etc...)
- 6. De-emphasize arrest as a measure of productivity
- 7. Ask for on-going process improvement suggestions
- 8. Executive Leadership Team must show united support for program
- 9. Members of Executive Leadership should be present for as many trainings as possible to lend importance and credibility to program
- 10. Isolate & influence informal leaders (sergeants, FTO's, tenured officers)
- 11. Highlight success stories, no matter how small

## SUD/OUD Treatment evidence-based treatment and services

#### Strategies

- IOP staff training
- Provide 24/7 assessments and treatment for opioid use disorder (OUD)
- Offer integrated care for physical, mental and OUD in one location
- Provide referrals to appropriate community resources
- Provide outreach services in the community

#### Services

- Assessment and evaluation
- Intensive Outpatient Programs (IOP)
- Standard outpatient programming
- Individual and family therapy
- Employment support services
- Peer-run services
- Housing assistance
- Psychiatric services
- Primary medical care
- Acupuncture for pain management
- OB-GYN



#### **Data from the Researchers**

- A total of 1071 individuals encouraged by officers to get treatment (2/12/20)
  - 36 referrals
  - 1035 deflections
- 61% of the people offered deflection, agreed to be deflected
- Most deflections target new individuals, with only 7.4% of deflections involving someone who had previously been deflected

#### **Future Steps**

- Motivational Interviewing
- Integrating trauma-informed practices into day to day policing
- Integrating Harm Reduction practices into everyday policing
- Address compassion fatigue
- Fix disparities in deflection process
- Expand team for active outreach and ER response
- Institutionalize trauma-informed, harm reduction policing

# Making a Difference!

officer

and you had found my boyfriend and I on 11/18/18 at Motel 6 on park and Benson highway sleeping on the stairable I was about 30 weeks pregnant at the time Instead of arresting me you had brought me to Codac to get help. I sust wanted to say Thank

you and because of you I was able to get off the streets and go home to my parents. It is 12/28/18 right now and I have been clean and now have a relationship with My son again and am participating in the U of A research study for the deflection program. I have been coming to Codak everyday. Thank you again, you changed my life tremendsly

## **Questions and Answers**



#### **Contact Information**

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**FSB Executive Officer** 

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# First Responder Role in the Opioid Crisis

Huntington, WV QRT (Quick Response Team)
First Responder Diversion Program
Cabell County Emergency Medical Service

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#### LEARNING OBJECTIVES

- Describe How to Utilize First Responders as a "first point of contact" in the Opioid Crisis
- Recognize and Provide Appropriate Intervention for Individuals experiencing an Overdose Event (Referral)
- Identify Cross-Training Opportunities for First Responders

#### **Community In Crisis**



\*City population: 50,000

\*County population: 100,000

\*Cabell County EMS runs 35,000 calls annually (county-based EMS agency that serves all of Cabell County. This is all-inclusive of overdose calls in the City of Huntington).



#### Community In Crisis

## CABELL COUNTY EMERGENCY MEDICAL SERVICES "SUSPECTED OVERDOSE" CALLS

#### 2015

"Suspected Overdose" Calls - 480

Narcan Usage - 298

2016

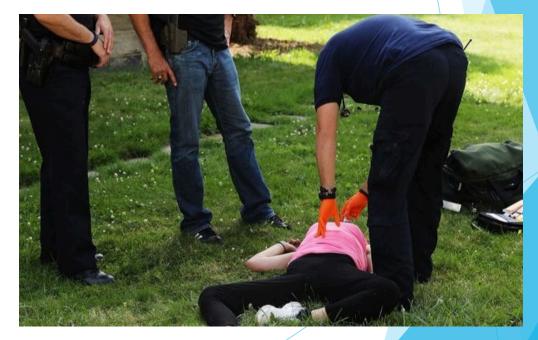
"Suspected Overdose" Calls - 1217

Narcan Usage - 768

2017

"Suspected Overdose" Calls - 1831

Narcan Usage - 1153



#### **INNOVATIVE APPROACHES**

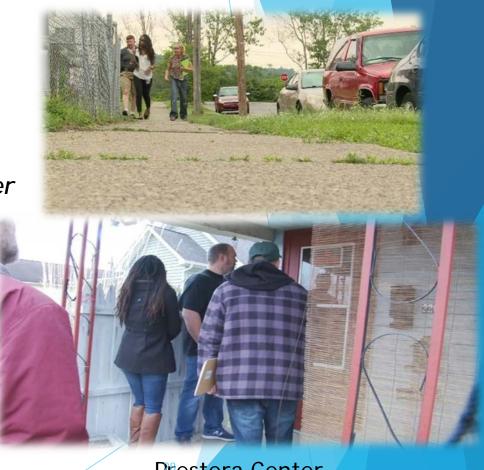
**Huntington Police Department** 

Faith-Based Leaders July 2018



QRT MODEL (First Responder Diversion Program)

**Cabell County EMS** 



Prestera Center Recovery Point

#### FIRST RESPONDER ROLE

- > Train First Responders in science of Substance Use Disorder
- ➤ Acknowledge First Responders are the "first point of contact" during an overdose event ... sometimes the only contact
- ➤ Educate First Responders on resources available (First Responder Diversion Programs) QRT
- Cross-Train EMS Crews/Law Enforcement to function on (First Responder Diversion Programs) QRT
- Recognize need for motivational interviewing techniques
- ➤ Recognize need for self-care (Compassion Fatigue)

#### FIRST RESPONDER ROLE

- ► Cabell County EMS "suspected overdose" calls:
- Ambulance Calls
- **2017 1831**
- **>** 2018 1089
- **>** 2019 878

#### **QRT Statistics:**

2017 (Dec) - 2019

- QRT Eligible 1869
- Contacts Made 803
- Entered Treatment 239

Approximately 30% enter formalized treatment

- ► Total reduction from 2017-2019
- > 52% reduction in ambulance calls

#### FIRST RESPONDER CHALLENGES

- Ensuring the "scene is safe"
- Recognizing the scene can become confrontational

- Be aware of exposure at the scene (Fentanyl, "needle sticks," multiple hazardous materials)
- Compassion Fatigue



#### LESSONS LEARNED

- Buy-in is essential for First Responders
- First Responders are a vital part of the solution
- Collaboration works to benefit entire community
- Recognize stress related behaviors
- ▶ Be willing to recognize trends ... listen to those in the field
- Addressing the opioid crisis prepares everyone for the next crisis...



#### **Questions and Answers**

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https://www.coapresources.org/Learning/PeerToPeer/Diversion

#### THANK YOU



CABELL COUNTY

## Questions and Answers







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